





1700 STAFF A C R O S S THE GROUP

SPECIALIST EXPERTISE IN CIVIL INFRASTRUCTURE AND INDUSTRIAL PROJECTS FOR RESOURCE CLIENTS

NATIONAL 1979 COMPANY—ESTABLISHMENT—

LOCAL INVESTMENT IN PEOPLE, BUSINESSES AND THE COMMUNITY

STRONG HEALTH, SAFETY, ENVIRONMENT, QUALITY AND COMMERCIAL SYSTEMS

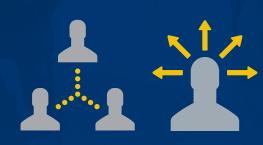
BMD DELIVERS ON

PROVEN ABILITY

TO WORK IN METROPOLITAN, REGIONAL AND REMOTE LOCATIONS THROUGH A NETWORK OF LOCAL OFFICES, SUPPLIERS AND SUBCONTRACTORS

- A PATH TO ZERO HARM
 SPECIALIST INTEGRATED
 PROJECT TEAMS
- QUICK AND EFFECTIVE DECISION MAKING







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OUR BUSINESS

BMD CONSTRUCTIONS IS A WHOLLY OWNED SUBSIDIARY OF THE BMD GROUP, SUPPORTED BY THIRD PARTY CERTIFIED MANAGEMENT SYSTEMS, SUBSTANTIAL BALANCE SHEET STRENGTH AND THE RESOURCES AND FLEXIBILITY OF A LARGE AUSTRALIAN OWNED, PRIVATE COMPANY.

BMD Constructions offers civil construction services for major infrastructure projects throughout Australia. Expertise, experience and resources are applied across the industry sectors of transport, water, rail, port, resources, and oil and gas. Through highly experienced personnel, strong management systems and an uncompromised commitment to excellence, BMD Constructions ensure the timely and safe delivery of high quality projects.

We engage in projects ranging in value from \$1 million to in excess of \$1 billion as a principal contractor, managing contractor and in joint venture with other major contractor and design partners. BMD Constructions sees our strengths in the quality of our people and the genuine relationships we build with clients, partners and communities.

Working collaboratively with clients, stakeholders and the community is not just an 'add on' for BMD Constructions' project teams, it is an integral philosophy that is at the cornerstone of our family owned business.

BMD successfully undertakes a range of mining and resource projects throughout Australia. Our project teams consistently deliver expertise in major civil and industrial infrastructure for the resources and energy sector across every stage of the resources supply chain.

BMD's project delivery excellence has been consistently recognised by national and international industry organisations with the reward of a number of prestigious awards.

We are proud of our long standing relationships and affiliations with numerous state, national and industry groups including Engineers Australia, the Association of Mining and Exploration Companies, Civil Contractors Federation, SA Chamber of Mines & Resources, and the Queensland Resources Council.

Our success is dependent on the performance of our people and our people are what set us apart. BMD work hard to provide a progressive environment supported by a unique family orientated culture to deliver certainty for our clients and partners into the future.



THE BMD WAY





LOCAL INDUSTRY PARTICIPATION

In line with the BMD Group's approach to business, BMD Constructions' operations are firmly underpinned by a philosophy to 'support the local communities in which we operate' – a philosophy that was well established long before local industry participation initiatives were formally introduced.

BMD's mission is to professionally manage our suppliers and subcontractors to achieve the best possible outcomes for our clients, including aiding in the development of the local industry.

Since establishment in 1979, BMD has employed a policy of engaging locally based suppliers and owner operators. This policy serves to maximise the opportunity for local input with flow on effects in the training and development of locally based staff engaged on our projects. We are proud of the long-term, key supplier relationships that have developed as a result of this philosophy.



COMMUNITY AND INDIGENOUS ENGAGEMENT

Building on the Group's founding philosophy, BMD Constructions approach each project individually, actively identifying opportunities for local community engagement and participation that will provide beneficial outcomes for the project team, client and local community alike.

We work in partnership with Indigenous and non-Indigenous organisations who embody our values to achieve long lasting benefits in areas including health and wellbeing, arts and culture, job creation, environment, and social and community development.

Our continued focus is on equal opportunities and increasing our commitment to Indigenous engagement across the Group to create a diverse workforce. We have extensive experience working in regional and remote areas and within Aboriginal and Torres Strait Islander communities. Our policies, plans, initiatives and training programs support our commitment to provide equal opportunities. Over the past 10 years, we have worked diligently to engage and train Indigenous employees with the establishment of Indigenous participation plans on numerous projects.

BUSINESS MANAGEMENT SYSTEMS

BMD's management systems have the structure, depth and flexibility to guide the successful delivery of even the most complex of projects. The BMD Management System is designed to create an integrated approach to cost, time, quality, safety and environmental management. Based on the company's philosophy and corporate policies, the system provides the necessary plans, procedures, training and reporting systems to assist our teams in the delivery of projects based on industry best practice.







DELIVERING IN REMOTE AND REGIONAL ENVIRONMENTS

Working with our key clients from resources, infrastructure and defence industry sectors has provided us with valuable experience and local knowledge to achieve our client's required outcomes.

With extensive experience working for clients in a range of geographical areas, BMD understands the specific challenges that constructing in remote and regional communities presents.

We are committed to supporting the communities in which we operate. Since the Group's establishment, we have attributed many of our successes to the relationships we have been able to establish with local communities, clients, subcontractors and material suppliers.

It is these relationships with local businesses that provide a true understanding of remote operating environments. Our strong reputation in these regional communities is built on continued strong performance and collaboration, as well as our experience and ability to ensure resourcing and site requirements are managed quickly and effectively through our relationship based model of contracting.

SK702 EMBANKMENT REMEDIATION PROJECT

PORT HEDLAND, WA | \$4.5 MILLION FORTESCUE METALS GROUP

BMD Constructions in Western Australia was responsible for the stacker SK702 rail and embankment remediation project for Fortescue Metals Group (FMG), located in Anderson Point, Port Hedland.

The project involved the replacement of rail, sleepers and ballast, and remediation of the sub ballast capping which supports the stacker reclaimer SK702 at FMG's port facility.

In the early stages, BMD Constructions worked quickly and efficiently to establish the site, incorporating detailed planning to ensure the project commenced on time. This included careful logistics and transport for the required resources on the project with the team working proactively with the client to manage the program of works and ensure adequate scheduling of resources within the roster. The result was a flexible system which enabled all or some staff to allow for changes in the works and critical path activities to continue.

The project team looked for opportunities to both utilise local suppliers for equipment requirements as well as employing operators for equipment as required, on a case by case basis aligned with the program of works to ensure operations were able to be maintained.

To ensure the safety of all stakeholders, the project was backed by a range of exceptional management systems, covering key issues including fitness for work and fatigue management – vital in the safe delivery of all regional and remote projects. These plans were carefully tailored to the requirements of travelling to and from the Port Hedland site and specific journey management plans were developed to ensure the travel times and rostered working times were accommodated for. BMD Constructions regularly monitored the fitness of our employees and site staff and coupled with our Zero Harm policy, ensured the safe working operations of the project.



WORKING IN LIVE ENVIRONMENTS

BMD brings a wealth of experience working in live operating environments including airports, ports, railway corridors, resource terminals, and defence facilities.

Understanding the need to construct safely, while maintaining our client's operations, means BMD is able to effectively stage works, delineate work sites, manage nearby stakeholders and ingress and egress access from secure areas, without incident.

Our experience working in technically challenging, live environments means we are well equipped to understand the operational requirements of our resource clients.

When working within an operational environment we utilise our collaborative contracting model to communicate consistently and effectively with all stakeholders to ensure we are minimising the impacts of the construction on the ongoing operations of the sites we are working within.

By maintaining open, honest and cooperative communication we are carefully able to identify risks and opportunities and implement mitigation measures to effectively manage the requirements of individual projects.



WIGGINS ISLAND COAL EXPORT TERMINAL GC07 AND GC08

GLADSTONE, QLD | \$72 MILLION WIGGINS ISLAND COAL EXPORT

The Wiggins Island Coal Terminal (WICET) is located at Golding Point and forms part of the existing Port of Gladstone. The terminal has been designed to cater for future coal demand worldwide.

BMD Constructions was contracted to complete the civil and concrete works for the rail receival facility and overland conveyor. BMD Constructions also undertook civil and structural works within the Gladstone-Mt Larcom Road corridor including roadwork and bridges for public and project related use.

The rail receival facility is designed to handle 7600 tonnes of coal per hour and is connected to the terminal stockyard by a 5.5 kilometre overland conveyor.

The project involved successful completion of a technically challenging jacked box tunnel without disruption to the over-lying railway and construction was undertaken safely in a live rail environment which saw a coal train passing every three minutes.

The BMD Constructions team recognised the hazard working in a live rail environment posed and implemented a number of solutions to eliminate safety risks. One such solution was the creation of a custom made canopy structure in collaboration with the client, as well as modifying the original design from a 220 millimetre diameter directional drill to a 460 millimetre diameter full clutched micro-tunnelled structure.

The upgrade of Gladstone-Mt Larcom Road improved safety for workers accessing the WICET site during operations, together with the travelling public.



"Aurizon would like to congratulate you and your team on your recent success. The jacking of the tunnel has been closely monitored by the Aurizon team due to the proximity of works to a major asset.

Throughout all stages we have been pleased to work along side your team, primarily due to their willingness to understand our concerns.

We have appreciated both your commitment to personal safety and your understanding of the importance we place on the efficient operation of trains throughout the site.

At an operations level we recognised your willingness to provide us with up to date information along with practical solutions."

Robert Walker Project Manager, Aurizon









SELF-PERFORMING WORKS

As well as utilising local subcontractors and suppliers, BMD is a multi-disciplinary company that can self-perform works, rather than just project manage works usually undertaken by subcontractors. Our ability to self-perform key construction activities enables us to set the standard for construction, control project costs, and establish standards for quality and safety. It also provides us with increased flexibility to respond to project and scope changes.

A key aspect to constructing mining and resources associated infrastructure within time critical and operating environments is having a depth of understanding about the scope and methodologies required. Having developed the in-house capability to deliver key components allows BMD to deliver detailed scheduling, planning, resourcing and execution of critical activities, as well as early identification and mitigation of associated risks.

While BMD utilise a range of reliable subcontractors and local suppliers who we have long standing relationships with, BMD also recognise the certainty to be gained by controlling the entire process, particularly when tight timelines are crucial.

CAVAL RIDGE GENERAL SERVICES

MORANBAH, QLD | \$24 MILLION BECHTEL AUSTRALIA PTY LTD

BHP Billiton and Mitsubishi Alliance is Australia's largest coal miner and exporter with mining operations in the northern section of the Bowen Basin.

Bechtel Australia Pty Ltd was appointed as company representative and agent. BMD Constructions was engaged to construct the mine haul roads and pads, security access gates, mine industrial facility, coal processing plant facilities, train load out facilities, temporary warehouse facilities, general service installation and electrical work.

BMD successfully self-performed the majority of works and were awarded further scope based on excellent performance. This model of self-performing works minimised and mitigated risk by employing the majority of the workforce under BMD's General Collective Agreement.

Through self-performance, BMD was able to provide the client with efficient scheduling, flexibility for alternative solutions, and the ability to efficiently manage all aspects of the works. This included bulk earthworks, haul road construction, heavy duty pavements, stormwater installation, service relocation and installation, building and warehouse construction and associated services. At the project's peak, BMD had directly engaged 90 staff on the project and through self-performing such a diverse offering our client was given great flexibility to vary and increase scope as and when required. Through the successful self-performance of works, BMD achieved a defect free project at practical completion.

A high level of performance was achieved through weekly progress meetings with contractors, the client and other key stakeholders.

Notably, the Caval Ridge General Services project achieved over 140,000 hours lost time injury and medically treated injury free for the project.

Overall, BMD developed an excellent working relationship with the client meeting all environmental, safety and operational protocols.



DELIVERING ON OUR ZERO HARM GOAL

The safety of our people, environment and the community are our highest priority and BMD is committed to improving our safety culture to achieve our Zero Harm goal.

BMD currently hold a number of industry recognised multisite certifications for quality, health, safety, and environmental management systems as part of our integrated Business Management System (BMS). The BMS allows for flexibility on a project by project basis, while ensuring the client's requirements are addressed and the project is delivered in full compliance with the relevant specifications and regulations.

BMD is proud of our achievements in safety and are determined to further our commitment to a level that makes the BMD Group synonymous with excellent safety performance, regardless of the challenges our project teams face. Our environmental management performance has also been recognised through multiple industry awards for environmental and construction excellence.

M80 Ring Road between Furlong Street and Sunshine Avenue: Winner of the Earthmover and Civil Contractor Occupational Health and Safety Achievement Award, 2012.

PortConnect (Port of Brisbane Motorway upgrade): Winner of QMCA's Project Safety Excellence Award, 2012.

Wiggins Island GC08: Highly Commended for Queensland Major Contractors Association's (QMCA) Project Safety Excellence Award 2012.

Portsmith Landfill Closure: Winner of Engineers Australia's Environment and Sustainability Award at the Queensland Engineering Excellence Awards, 2012.

New Parallel Runway – Phase 1: Civil Works Package: Winner of Engineers Australia's Environment Award at the Queensland Engineering Excellence Awards, 2014.

Legacy Way: Winner of the International Road Federation's Environment and Community Mitigation category at the Global Road Achievement Awards, 2014.





HAY POINT EXPANSION

HAY POINT, QLD | \$175 MILLION

BM ALLIANCE COAL OPERATIONS PTY LTD AND BECHTEL AUSTRALIAN PTY LTD

The Hay Point Coal Terminal is wholly owned by BHP Billiton Mitsubishi Alliance and undertook its third expansion to increase capacity from 44 to 55 million tonnes per annum. The overall expansion included the replacement of the existing jetty, a third new berth, trestle, surge bins and outloading conveyors.

BMD Constructions was originally engaged to deliver the client's pre-reclamation quarry and reclamation contract as part of the overall expansion. Works largely involved the reclamation of 1.02 hectares of land including the excavation, processing and hauling of 1.3 million tonnes of material. Major scope items included:

- 25,000m² of pavements and 9000m² of heavy duty pavements
- → 3.8 kilometres of a one way heavy vehicle haul road
- 3 13 megalitre sediment basin and 0.5 megalitre transfer basin.

During the performance of the original contract, BMD Constructions was awarded an additional \$125 million in contracts as a result of the project's performance, safety initiatives and management. The additional works comprised the Onshore Civil Works and General Services Contract which included the construction of the concrete foundations, washdown slabs, underground conduit and services installation as well as site facilities maintenance and management.

After initial project lead and lag indicators trended above project objectives and targets, the project team drove innovation to improve the situation. After conducting a collaborative review of safety performance, a Safety Improvement Management Plan (SIMP) was developed. The SIMP was owned and implemented by all project personnel and carried the support of the client and principal contractor. Following implementation the document made genuine and measurable impacts by driving change through core requirements and monthly initiatives.

Engineering and construction management innovations around key risks including mobile equipment interaction, armour rock placement, maintenance works and permits, concealed services and subcontractor management were implemented with great success and assisted in the project achieving over 650,000 hours lost time injury free.

As well as developing innovative safety processes, the development of a Safety Leadership Team provided active and visual leadership, implementing and monitoring initiatives and processes on a day to day basis including supporting supervisors, training, mentoring and performance management. This provided the driving force for continuous improvement through project planning, implementation and reinforcement of project procedures and constant positive behaviours that build a strong safety culture.



COLLABORATIVE CONTRACTING

Through our significant experience in a wide range of contractor roles, BMD Constructions is committed to delivering the highest standards of quality, service and value for money for our clients.

Expertise, experience and resources are applied across our infrastructure projects as a sole principal contractor or as a joint venture or alliance with other major contractor and design partners. BMD has successfully delivered various projects using a variety of contractual arrangements. We bring a collaborative approach to all our projects and work closely with our clients to understand their needs.

BMD provides comprehensive and innovative solutions to clients all over Australia through highly experienced personnel, strong management systems and an uncompromised commitment to excellence, ensuring the timely and safe delivery of high quality projects.

We provide clients with value for money by maintaining transparency in pricing and delivery through risk and opportunity management, a collaborative approach, and time and cost control.





BINGEGANG PIPELINE RELOCATION

MIDDLEMOUNT, QLD | \$13.5 MILLION
MIDDLEMOUNT COAL PTY LTD

The Middlemount Coal Mine is an open cut coal mine undergoing expansion to increase its mining capacity. The expansion includes the relocation of the existing Bingegang water pipeline. As specialists in structural, mechanical, piping and electrical works, BMD was engaged to deliver the 14 kilometre pipeline to replace the existing pipeline along with additional construction of a break tank, pump station, outlets, crossings, drainage and associated access infrastructures.

The project's key deliverables included:

- design and construction of pumping station building
- construction of 14 kilometres of ductile iron cement lined pipeline and associated concrete structures including installation of scour valves, air valves and thrust blocks
- design, supply and installation of break tanks including earthworks, concrete works and tank installation
- 8.5 kilometres of 66 kilovolt overhead line involving recovery of existing line, installation of landing beam and commissioning of the line
- design and construction of the pump station electrical works including installation of conduits, lighting, cathodic protection, earth grids, switch boards and design, supply and installation of PLC and SCADA
- design, supply and installation 66 kilovolt switch yard including transformers
- → commissioning of pump station
- construction of all associated civil works including access roads, drainage, fencing, temporary water lines and wash down bay, and demolition of existing pump station.

BMD achieved project outcomes through an open and collaborative approach with client, Middlemount Coal Pty Ltd. From inception, BMD maintained an open book approach to works including the delivery of a presentation to asset owner BMA on behalf of Middlemount Coal, outlining the detailed powerline and pipeline plans before works commenced. This further outlined BMD's detailed design and project methodology, and entrusted the support of both BMA and Middlemount Coal to deliver the works.

The project's timely completion can also be attributed to the successful relationships BMD built with all subcontractors. With ten subcontractors working across the site with many areas having overlap, along with BMD's own self-performing works, it was important for there to be no delay to any subcontractor's works. The successful open communication approach with daily supervisor meetings prior to the day's commencement along with afternoon construction meetings assisted with coordination onsite and subcontractor integration. This was ultimately a result of the successful sourcing of very competent subcontractors in the area.

After six months of construction, the completion of the new pipeline was delivered the highest technical standards, placed local farmers and businesses first and provided job opportunities in the local community.

Newlands Mine Haul Road and Portal Entries

Glenden, QLD | \$8 million | Xstrata Newlands Coal Mine



Abbot Point Coal Terminal x50 Expansion

Bowen, QLD | \$49 million | Ports Corporation of Queensland



Tarong Energy Ash Disposal to Mine Void

Kingaroy, QLD | \$28 million | Tarong Energy Corporation Ltd



Olympic Dam Mine Trails Disposal Upgrade

Roxby Downs, SA | \$4.8 million | BHP Billiton



A SELECTION OF RELEVANT EXPERIENCE

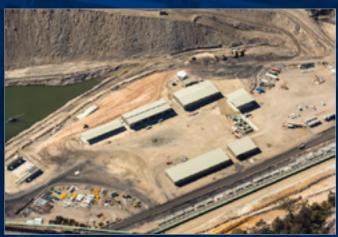
Ulan West Administrative Area Services

Mudgee, NSW | \$10 million | Glencore Xstrata



Ulan West Boxcut Services

Mudgee, NSW | \$16.5 million | Glencore Xstrata



Caval Ridge Utilities Works

Moranbah, QLD | \$55 million | Bechtel Australia Pty Ltd



Grosvenor Coal Mine

Moranbah, QLD | \$32 million | Anglo American Coal



THE BMD GROUP

BMD IS A NATIONAL GROUP OF COMPANIES ENGAGED IN ENGINEERING DESIGN, CONSTRUCTION AND LAND DEVELOPMENT FOR CLIENTS AND PARTNERS IN THE URBAN DEVELOPMENT, TRANSPORT INFRASTRUCTURE, MINING AND RESOURCES, AND ENERGY SECTORS.



BMD Constructions offers civil construction services for major infrastructure projects throughout Australia. Expertise, experience and resources are applied across the industry sectors of transport, water, rail, port, resources and energy. The company engages in projects ranging in value from \$1 million to in excess of \$1 billion as a principal contractor and in joint venture with other major contractor and design partners.



BMD Industrial, a division of BMD Constructions, is managed by a group of highly experienced industry executives who assemble professional project teams to deliver structural, mechanical, piping and electrical solutions for a diverse range of clients and industries.



BMD Urban is a specialist civil and building contractor to the urban development industry. The company draws on significant industry experience and utilises management systems, delivery methodologies and a relationship based approach that is specifically tailored to the needs of this industry. Integrated services can be offered in partnership with Empower Engineers & Project Managers, JMac Constructions and Urbex to achieve seamless and cost effective project delivery.



Empower Engineers & Project Managers (Empower) provides superior civil, structural and geotechnical engineering design and project management services. Empower's experience includes residential, commercial and industrial developments, infrastructure, and resource and energy projects across metropolitan, regional and remote areas. Key services include planning and feasibility studies, road infrastructure design, flood studies, land development and services design, water quality and stormwater management, structural engineering and shoring, and foundation design.



JMac Constructions (JMac) specialises in all aspects of landscape construction including residential, commercial, industrial, public infrastructure, environmental rehabilitation and long term care and maintenance. From street scapes, boardwalks, public structures, stone entry statements, playgrounds and parklands, JMac has the ability to successfully construct and create unique landscapes of all shapes and forms.



Urbex is an innovator in residential and commercial development, undertaking wholly owned projects and joint ventures in developments of varying scale and size. Harnessing leading talent in project structuring, planning, management, delivery and marketing, Urbex delivers excellence in the creation of new communities to meet the lifestyle needs of Australians today and into the future.





WE SEE OUR STRENGTHS IN THE QUALITY
OF OUR PEOPLE AND OUR GENUINE
RELATIONSHIPS WITH CLIENTS, PARTNERS
AND COMMUNITIES.

WE SEE OUR SUCCESS LINKED TO OUR
ABILITY TO DELIVER CERTAINTY THROUGH
CONSISTENT PERFORMANCE AND
COLLABORATION.

WE SEE OUR FUTURE SHAPED BY ALL THAT HAS MADE US SUCCESSFUL IN THE PAST.

